

INCLUSIVENESS AND ACCESSIBILITY INDEX

A Toolkit for Organizations to promote Inclusiveness of Persons with Disabilities

Department of Empowerment of Persons with Disabilities, Ministry of Social Justice and Empowerment Government of Indiaent of India







Inclusiveness and Accessibility Index

On December 3, 2015, on International Day of Persons with Disabilities (PwDs), the Government of India launched the "Accessible India Campaign" (Sugamya Bharat Abhiyan). A nationwide campaign for achieving universal accessibility for PwDs and to create an enabling and barrier free environment, it focusses on three verticals: Built Environment; Public Transportation and Information & Communication Technologies.

As part of this campaign the Department of Empowerment of Persons with Disabilities (DEPwD), Ministry of Social Justice and Empowerment, GoI in collaboration with Federation of Indian Chambers of Commerce and Industry (FICCI) have introduced an index, to measure inclusiveness and accessibility of PwDs across different kinds of organisations. The composite index is split into two independent sub-indices that separately measure inclusiveness, and accessibility (I&A).

The Inclusiveness and Accessibility Index (I&A Index) or toolkit is not a substitute for the legal obligations that exist under national or international regulatory regimes. It aims at assessing the current stage of inclusiveness and accessibility of PwDs in an organisation and also acts as a guide for taking progressive steps to increase support, inclusiveness and accessibility towards persons / employees with disabilities.

The toolkit is based on research, and the best examples and experiences of organisations that have taken initiatives to increase accessibility of PwDs and have benefited from such initiatives. It is driven by the key principles of:

- ✓ The UN Convention on Rights of Persons with Disabilities (UNCRPD);
- ✓ The ILO Code:
- National and international standards that promote accessibility and inclusiveness of PwDs.

A holistic approach has been adopted while preparing the toolkit so that it may be applied and used by organisations irrespective to their size and scale. As an organisation increases in size or becomes more sensitive towards adopting practices to increase accessibility towards PwDs, the framework will be able to easily capture such progress and it will be reflected in the ratings. The elements of the toolkit take into consideration the impact of an organisation's actions in ensuring inclusiveness and accessibility for PwDs, not only on its internal dynamics but also in its interactions with the outside world.

To facilitate measurement of this index, a questionnaire has been designed to assess an organisation's standing on the I&A Index. The questionnaire is designed to enable the assessor to give appropriate ratings to individual organisations that choose to be assessed.

The questionnaire also has two sections applicable to the two indices: Inclusiveness and Accessibility. Each section has three key components. Questions can be easily answered by an organisation by ticking the appropriate parameters that are applicable. However, care must be taken that each 'tick' mark is substantiated with credible evidence.

Participation / using this index/toolkit is purely voluntary and based on an individual organisation's desire to be measured on the index, to understand where they stand in terms of inclusiveness and accessibility of PwDs.

INCLUSIVENESS AND ACCESSIBILITY INDEX

	INCLUSIVENESS SUB-INDEX											
Component	Scale	1	2	3	4	Component Ratings						
Α	INCLUSIVE POLICIES AND ORGANISATIONAL CULTURE											
A.1	Equal Opportunity and Top Management Commitment											
A.2	Organisational Policies and Culture											
A.3	Corporate Social Responsibility (CSR)											
A.4	Inclusiveness in the Supply Chain											
В	INCLUSIVE EMPLOYMENT											
B.1	Percentage of Employees with Disabilities											
B.2	Career Growth											
B.3	Penetration of Employees with Disabilities across Functions											
B.4	Types of Disabilities Accommodated											
C	AWARENESS AND ADAPTATIONS											
C.1	Workplace Adaptations											
C.2	Awareness and Sensitisation Programmes											
C.3	Grievance Redress											
C.4	Social Inclusion											

Note

Scale:

0-1: Needs Significant Improvement, Up to 2: Average, Up to 3: Good, Up to 4: Excellent

ACCESSIBILITY SUB-INDEX												
Component	Scale	1	2	3	4	Component Ratings						
D	ACCESSIBILITY RELATED PRACTICES											
D.1	Accessibility of Recruitment and Selection Practices											
D.2	Accessibility of Career Development Programmes											
D.3	Accessibility of Workplace											
E	INFRASTRUCTURAL ACCESSIBILITY											
E.1	Physical Infrastructure Accessibility											
E.2	Accessibility of Information and Communication											
E.3	Accessibility of Web Portals											
F	PRODUCTS AND SERVICES											
F.1	Product/ Service Development											
F.2	Accessibility of Products & Services											
F.3	Accessibility in the Supply Chain											

Note

Scale:

0-1: Needs Significant Improvement, Up to 2: Average, Up to 3: Good, Up to 4: Excellent

Methodology

The toolkit is designed as a maturity model with measurable steps defined as 'indicators' to enable an organisation to progressively improve its ranking on the Inclusiveness and Accessibility Index.

The methodology for determining the position of an organisation on the inclusiveness and accessibility index is as follows:

- Each of the sub-indices Inclusiveness and Accessibility have equal weightage in the composite index.
- Both Inclusiveness and Accessibility sub-indices have 3 components each. Each of these three components have equal weightage in the related index.
- The Inclusiveness and Accessibility sub-indices, therefore, are computed by calculating the average of the sub-component rating scores.
- Each sub-component has various indicators which carry specific rating points. The rating for these indicators at a particular rating scale (1 to 4) add up to 1. For example, if an organisation complies with only one indicator at rating level 2 of a sub-component, then, the rating for that sub-component is 1 plus the value of that indicator in the rating scale of level 2 of that sub-component.
- The columns signifying ratings of sub components (ranging from 1 to 4 on the level of performance) are not mutually exclusive and each successive rating is built on the previous level.

Rating each component and their sub-component is based on three dimensions:

- Availability of an approach or a policy or an SOP evidencing the answers to the questionnaire;
- > The degree of implementation; and
- > The outcomes or results.

Information in this regard would therefore need to be provided by the organisation being assessed. **Care must be taken** to ensure that each 'tick' mark is substantiated with credible evidence.

The following table describes the indicators or the criteria to be fulfilled by an organisation at each level to meet the expectations of inclusiveness and accessibility for persons with disabilities. Each of the levels have been categorised based on indicative and relative parameters, and provides a broad guidance for measuring inclusiveness and accessibility levels in an organisation and also enables tracking progress over time.

Particulars	Index
Inclusiveness and Accessibility Index (Average of the two Sub-Indices)	XX
Inclusiveness Sub-Index (Average of A, B and C)	XX
Accessibility Sub-Index (Average of D, E and F)	XX

Scale:

Up to 1: Needs Significant Improvement Up to 3: Good

Up to 4: Excellent

		VVV /A	INCLUSIVENESS SUI			
Component	Scale	1	rage of ratings of com	3 3	4	Component Rating
A	INCLUSIVE POLICIES	 s=and organisationa	L CULTURE			XXX (average of ratings of sub-components A.1 to A.4)
A.1	Equal Opportunity and Top Management Commitment	No defined policy for equal opportunity and non-discrimination (0.5) No defined targets/evidence of top management commitment for inclusion of PwDs (0.5)	A defined policy for equal opportunity, however it is about non-discrimination and diversity of workforce, without specific reference to PwDs (0.5) Defined ownership at senior/ top management for inclusion and growth of PwDs, however no targets are defined (0.5)	A 'Diversity Inclusion Policy' focusing on equal opportunity and non-discrimination, with employment of PwDs as one of the priority areas (0.33) Senior / top management has targeted goals for employment and growth of PwDs (0.33) A "Champion" among senior / top management who promotes the inclusion of PwDs, both internal and external to the organisation (0.33)	An explicit 'Disability Inclusion Policy' for PwDs, which extends to vendors, suppliers and dealers, along with employees (0.33) Top management (Board of Directors or one level below) at least annually reviews the 'Disability Inclusion Policy' and achievement of annual targeted goals for inclusion of PwDs in employment, supply chain (0.33) Top management uses hiring, surveys, exit interviews and consumer surveys data to improve inclusiveness of PwDs (0.33)	
A.1 Sub-Tota	ι	(0.50+0.50)=1	1+(0.50+0.50)= 2	2+(0.33+0.33+0.33)=3	3+(0.33+0.33+0.33)= 4	XX
A.2	Organisational Policies and Culture	Organisational policies do not directly focus on inclusion of PwDs (1)	Organisational policies recognise needs of the PwDs and adopted at least two polices for inclusion of PwDs (1)	Organisational policies have a specific focus for inclusion of PwDs and has adopted at least six policies related to them (0.5) Services of an external support service provider (SSP)/ disability organisation are availed for inclusion of PwDs	Organisational policies have a specific focus for inclusion of PwDs and has adopted at least nine polices related to them (0.5) A specific department within the organisation handles matters related to diversity and disability and is engaged in better accommodating the needs of PwDs	
				(0.5)	(0.5)	

Component	Scale	1	2	3	4	Component Rating		
A	INCLUSIVE POLICIES AND ORGANISATIONAL CULTURE							
A.3	Social Responsibility (CSR)	Social Responsibility (CSR) policy does not make a direct reference to the welfare of PwDs, but covers them indirectly (0.5) CSR funds are occasionally targeted towards welfare of PwDs (0.5)	Social Responsibility (CSR) policy does not have direct reference to the welfare of PwDs, but covers them indirectly (0.5) Up to 5% of CSR funds are earmarked towards the welfare of PwDs	Social Responsibility (CSR) policy makes a direct reference to the welfare of PwDs (0.5) Between 5-20 % of CSR funds are earmarked towards the welfare of PwDs (0.5)	Welfare of PwDs is one of the core areas of focus in the organisation's Social Responsibility (CSR) policy (0.5) More than 20 % of CSR funds are earmarked towards the welfare of PwDs (0.5)			
A.3 Sub-Total		(0.50+0.50)=1	1+(0.50+0.50)=2	2+(0.50+0.50)=3	3+(0.50+0.50)=4	XX		
A.4	Inclusiveness in the Supply Chain	The organisation does not have a policy ensuring vendors/dealers are inclusive in their policies with regard to PwDs (1)	The organisation's supply chain policy states that it will not appoint vendors/ dealers with discriminatory policies; however there is no direct reference to PwDs (1)	The organisation's supply chain policy requires vendors and dealers to be non-discriminatory in their practices, with specific mention of discrimination against PwDs (0.5) Promotes vendors and dealers that are non –discriminatory towards employing PwDs and arranges training/ sensitisation sessions for them for increasing PwD inclusiveness (0.5)	Top management performs an annual review of the supply chain policy and related compliance (0.5) Signed undertakings are obtained from vendors/ dealers that they are inclusive in policies and practices without any discrimination against PwDs (0.5)			
A.2 Sub-Total		1	1+1= 2	2+(0.50+0.50)=3	3+(0.50+0.50)=4	xx		

Component	Scale	1	2	3	4	Component Rating
В	INCLUSIVE EMPLOY	MENT				XXX (average of ratings of sub-components B.1 to B.4)
B.1	Percentage of Employees with Disabilities	Employees with disabilities constitute 0 to 0.5 % of the total work force (1)	Employees with disabilities constitute up to 1.5 % of the total work force	Employees with disabilities constitute up to 3% of the total work force (0.75) Attrition rate of employees with disabilities is at par with other employees (0.25)	Employees with disabilities constitute more than 3% of the total work force (0.75) Attrition rate of employees with disabilities is less than other employees (0.25)	
B.1 Sub-Total		1	1+1= 2	2+(0.75+0.25)=3	3+(0.75+0.25)= 4	xx
B.2	Career Growth	Employees with disabilities promoted to the next level constitute up to 0.5 % of the workforce promoted in the last 3 years (0.5) Employees with disabilities have less than 1 % representation at mid or higher level management positions (0.5)	Employees with disabilities promoted to the next level constitute up to 2 % of the workforce promoted in the last 3 years (0.5) Employees with disabilities have 1-2 % representation at mid or higher level management positions (0.5)	Employees with disabilities promoted to the next level constitute up to 3% of the workforce promoted in the last 3 years (0.5) Employees with disabilities have 2-3 % representation at mid or higher level management positions (0.5)	Employees with disabilities promoted to the next level constitute more than 3% of the workforce promoted in the last 3 years (0.5) Employees with disabilities have more than 3 % representation at mid or higher level management positions (0.5)	
B.1 Sub-Total		(0.50+0.50)=1	1+(0.50+0.50)=2	2+(0.50+0.50)=3	3+(0.50+0.50)=4	ХХ
B.3	Penetration of Employees with Disabilities across Functions	Employs PwD talent in 0-1 organisational functional areas (1)	Employs PwD talent in at least 2 organisational functional areas (1)	Employs PwD talent in 3-4 types of organisational functional areas (1)	Employs PwD talent in more than 4 organisational functional areas including client facing roles (1)	
B.3 Sub-Total		1	1+1= 2	2+1= 3	3+1= 4	XX
B.4	Types of Disabilities Accommodated	The organisation accommodates 0-1 type of disability	The organisation accommodates up to 2 types of disabilities	The organisation accommodates 3-4 types of disabilities (1)	The organisation accommodates more than 4 types of disabilities (1)	
B.4 Sub-Total		1	1+1= 2	2+1= 3	3+1= 4	XX

Component	Scale	1	2	3	4	Component Rating
С	AWARENESS AND AI	DAPTATIONS				XXX (average of ratings of sub-components C.1 to C.4)
C.1	Workplace Adaptations	There is no specific focus on induction and orientation programmes for newly recruited employees with disabilities (1)	An extended induction and orientation exists for employees with disabilities, accommodating their basic needs (0.5) Basic workplace adaptations are provided so that employees with disabilities are not at a substantially disadvantageous position in comparison with other employees. They include: -Assigning a buddy/assistant to navigate through organisation's routine work - Permitting time off for medical appointments or counselling (0.5)	Induction and training programmes are specially designed and a senior employee is appointed as "buddy/ mentor" for smooth induction and adaptation of employees with disabilities at workplace (0.5) Work place adaptations are provided by the organisation for the comfort of employees with disabilities such as: - Scheduling of longer or more frequent work breaks - Flexible work hours or offers to work from home part or whole time - Less work hours compared to other employees (0.5)	Disability Employment Specialists (internal or external) are available to hand hold and support employees with disabilities and facilitate smooth induction (0.5) Work place adaptations are provided by the organisation for ease of work, comfort and career growth of employees with disabilities: - job sharing: a full time job is shared by two part-time employees with disabilities - job restructuring to accommodate employees with disabilities (0.5)	
C.1 Sub-Total		1	1+(0.50+0.50)= 2	2+(0.50+0.50)= 3	3+(0.50+0.50)= 4	XX
C.2	Awareness and Sensitisation Programmes	No focus on sensitisation of employees and senior managers towards PwDs or vice versa (1)	There is informal effort in sensitising employees on how to engage with PwDs, including use of appropriate language, etc. (1)	There are structured Disability Etiquette standards to which all employees must conform (0.5) Success stories of employees with disabilities are shared within the organisation through intranet to build awareness and sensitise all employees about PwDs (0.5)	Disability etiquette training is extended to vendors, dealers and customers (0.5) Annually conducts a survey to gauge awareness and sensitivity of all employees towards issues concerning PwDs (0.5)	
C.2 Sub-Total		1	1+1= 2	2+(0.50+0.50)=3	3+(0.50+0.50)= 4	XX

Component	Scale	1	2	3	4	Component Rating
С	AWARENESS AND AI	DAPTATIONS				XXX (average of ratings of sub-components C.1 to C.4)
C.3	Grievance Redress	No guidance provided for redress of grievances of employees with disabilities (1)	Assigned line manager / HR manager resolves grievances such as discrimination, harassment etc. in an informal manner	Written code of conduct that reflects the rights of employees with disabilities and addresses topics such as harassment, discrimination, etc. (0.5) Ombudsman within the organisation for handling grievances of employees with disabilities (0.50)	Written code of conduct extends to grievances of vendors, clients, suppliers, customers and other stakeholders with disabilities (0.5) A designated Ombudsman for handling grievances of all PwDs (employees and outsiders); contact details are published in a manner accessible to PwDs (0.50)	
C.3 Sub-Total		1	1+1= 2	2+(0.50+0.50)=3	3+(0.50+0.50)=4	xx
C.4	Social Inclusion	No focused approach for inclusion and socialisation with PwDs (1)	Disability Network within the organisation is promoted on a voluntary basis (0.5) Functions within the organisation to celebrate International Disability Day or other occasions specific to PwDs (0.5)	Established Disability Network within the organisation that includes all employees (0.33) Special efforts are made for social inclusion of PwD employees and supply chain constituents in regular social events of the organisation (0.33) Employees are encouraged to volunteer with NGOs/ other organisations that engage with PwDs and their welfare (0.33)	The organisation is a member of an External Disability Network and all employees including employees with disabilities are encouraged to participate (0.33) The organisation sponsors and actively participates in external functions / seminars etc. pertaining to PwDs (0.33) Conducts roundtable with representation from stakeholders related to PwDs for open dialogue and discussion to promote inclusion and socialisation of PwDs in every aspect of business (0.33)	
C.4 Sub-Total		1	1+(0.50+0.50)= 2	2+(0.33+0.33+0.33)=3	3+(0.33+0.33+0.33)=4	ХХ

			ACESSIBILITY SUB-	-INDEX			
		XXX (Ave	rage of ratings of com	ponents D, E and F)			
Component	Scale		2	3		Component Rating	
D	ACCESSIBILITY RELATED PRACTICES						
D.1	Accessibility of Recruitment and Selection Practices	Job postings are not made on mediums that are accessible to PwD talent (1) Recruitment Manager has undergone some kind of orientation on how to engage with and accommodate PwD candidates (0.5)	Recruitment process uses 2-4 channels that are accessible to PwDs for posting job positions (0.5) Recruitment managers/ interviewers undergo formal training on the process of interview, selection and accommodation of PwD candidates (0.5)	Recruitment process uses 2-4 channels that are accessible to PwDs for posting job positions (0.5) Recruitment managers/ interviewers undergo formal training on the process of interview, selection and accommodation of PwD candidates	Recruitment process uses more than four channels that are accessible to PwDs for posting job positions (0.5) A written set of standards for recruitment and selection of PwDs that includes job analysis of all positions so that hiring of PwD employees is properly accommodated (0.5)	D.1 to D.3)	
D.1 Sub-Total		1	1+(0.50+0.50)= 2	2+(0.50+0.50)=3	3+(0.50+0.50))= 4	XX	
D.2	Accessibility of Career Development Programmes	Career development (in-house training, skills acquisition, vocational training) and opportunities for promotions are offered to all employees without any special focus on employees with disabilities (1)	Communication of opportunities for career development and promotions are in a format that is accessible by employees with disabilities (0.5) In-house training programmes and external training programmes are adjusted for time schedules, PwD friendly venues, etc., to accommodate participation of employees with disabilities (0.5)	Special sessions are organised for communicating career development opportunities to employees with disabilities (0.5) In-house training programmes accommodate the needs of employees with disabilities, with training handbooks and other materials provided in an accessible format (0.5)	Digital learning materials are provided that are ISO/IEC 24751 certified for ease of accessibility and learning for employees with disabilities (0.5) External vocational training programmes and courses offered to employees with disabilities which have specially designed course material that is fully accessible to them with assistive technologies and conducted by institutes that are fully accessible by all types of PwDs (0.5)		
D.2 Sub-Total		1	1+(0.50+0.50)= 2	2+(0.50+0.50)=3	3+(0.50+0.50))=4	XX	

Component	Scale	1	2	3	4	Component Rating			
D	ACCESSIBILITY RELATED PRACTICES								
D.3	Accessibility of Workplace	There is no specific focus on accommodating the needs of employees with disabilities at the workplace (1)	Basic workplace accommodations are provided at the workplace so that employees with disabilities are not at a substantially disadvantageous position in comparison with other employees (0.5) Senior management approves contingency funds to promote accessibility and accommodate needs of PwDs (0.5)	Before an employee joins, access consultants or disability specialists undertake an assessment of accommodations required at the workplace in consultation with PwD and other employees so that they are not at a substantially disadvantageous position in comparison with other employees (0.33) Budgets are allocated to each department for accessibility and workplace adjustments (0.33) Necessary modifications are provided at the work station as well as general office equipment for the convenience and easy accessibility of PwDs (0.33)	Workplace accommodations are reviewed annually by access consultants or disability specialists (0.25) Centralised budget to pay for workplace accommodation in terms of equipment, devices and other facilities specially required by employees with disabilities (0.25) Work stations for PwDs are designed under ISO 26800: 2011 standards and office equipment (photocopying machines, printers and multi-function devices) are ISO/IEC 10779:2008 certified (0.25) Special transport facilities accessible to employees with disabilities are provided (0.25)				
D.3 Sub-Total		1	1+(0.50+0.50)= 2	2+(0.33+0.33+0.33)=3	3+(0.25+0.25+0.25+0.25)=4	XX			

Component	Scale	1	2	3	4	Component Rating
E	INFRASTRUCTURAL AC	CESSIBILITY				XXX (average of ratings of sub-components E.1 to E.3)
E.1	Physical Infrastructure Accessibility	No focus on improving physical infrastructure for accessibility of PwDs (1)	Minor modifications done in the physical facilities and infrastructure; accessible to at least two types of disabilities (1)	Major modifications are done in physical infrastructure to comply with more than 50 % standards of universal design of buildings (ISO 21542:2011). Accessible to at least three types of disabilities (0.5) An accessibility audit of physical facilities/ infrastructure is	Universal design features (ISO 21542:2011) are part of the organisation's standards for offices, redesigns and new buildings. Accessible to people with all types of disabilities (0.33) More than 80 % of office buildings comply with universal design standards (ISO 21542:2011) (0.33) Third party certification is undertaken for offices and buildings to assess whether they meet international benchmarks of universal design once in three years (0.33)	
E.1 Sub-Total			1+1= 2	2+(0.50+0.50) = 3	3+(0.33+0.33+0.33)= 4	xx
E.2	Accessibility of Information and Communication	No specific effort is made to remove barriers of information and communication for PwD inclusion (1)	Basic efforts in making some of the organisation's information accessible to people with disabilities in alternative formats (0.5) Reasonable assistive technologies and devices are available to PwDs on demand for better communication (0.5)	Organisation's information and communications are made available to people with different disabilities in a customised manner or case-by-case basis (0.33) Compliance with ISO 17069:2014 international standards for making physical, tele-conference or web-conference meetings accessible to PwDs (0.33) Special training programmes are conducted within the organisation (such as sign language, lip reading) for effective communication with PwDs (0.32)	Adopts ISO 14289 standards for making all electronic documents accessible to PwDs (0.33) Uses ISO/IEC 13066- 1:2011 certified IT platforms that have interoperability with assistive technology (AT) and devices are provided to PwDs for better information and communication (0.33) Annual assessment & third party certification are undertaken to review accessibility barriers in information and communications (0.33)	
E.2 Sub-Total		1	1+(0.50+0.50)=2	2+(0.33+0.33+ 0.33)=3	3+(0.33+0.33+0.33)= 4	xx

Component	Scale	1	2	3	4	Component Rating
E	INFRASTRUCTURAL	ACCESSIBILITY				(average of ratings of sub-components E.1 to E.3)
E.3	Accessibility of Web Portals	The website is not specifically focussed at PwD accessibility (1)	The website has only basic features for accessibility of PwDs; accessible by up to two types of disabilities (1)	The website complies with more than 50% of the global standards of accessibility for PwDs (ISO/IEC 40500:2012: "Web Content Accessibility Guidelines (WCAG) 2.0 - W3C"); accessible by at least four types of disabilities (0.5) A user interface survey is conducted among PwD employees and those in the organisation's supply chain to assess 'userfriendliness' of the website by PwDs (0.5)	The website follows universal web design features and is 100% compliant with global accessibility guidelines (ISO/IEC 40500:2012: "Web Content Accessibility Guidelines (WCAG) 2.0 - W3C"); accessible by all types of disabilities (0.5) An annual audit /third party certification is conducted to ensure compliance with global standards on website accessibility (0.5)	
E.3 Sub-Total		1	1+1= 2	2++(0.50+0.50)=3	3+ (0.50+0.50)= 4	XX
F.1	Product/ Service Development	Needs of PwDs are not considered at product/service development stage	Needs of PwDs are considered informally or on a	The organisation has a written policy to make PwD	The organisation reviews its policy and strategy at least once	
		(1)	case-to-case basis at product/service development stage (0.5) PwDs specific product/ service needs are considered and embedded into products/services only after development of primary product/ service (0.5)	accessible products /services at the development stage (0.5) R&D, products/ services development team engages with stakeholders representing PwDs during product/ service development to make them more accessible to PwDs (0.5)	in three years to address the state of accessibility of products and services and action to be taken to make them more inclusive during product/ service development stage (0.5) The organisation has adopted international standards (ISO/IEC Guide 71:2014) for considering accessibility requirements, directly or indirectly, in products, services or built environments used by PwDs during development stage (0.5)	

Component	Scale	1	2	3	4	Component Rating
F	PRODUCTS AND SER	VICES				(average of ratings of sub-components F.1 to F.3)
F.1	Product/ Service Development	Needs of PwDs are not considered at product/service development stage (1)	Needs of PwDs are considered informally or on a case-to-case basis at product/service development stage (0.5) PwDs specific product/ service needs are considered and embedded into products/services only after development of primary product/ service (0.5)	The organisation has a written policy to make PwD accessible products /services at the development stage (0.5) R&D, products/ services development team engages with stakeholders representing PwDs during product/ service development to make them more accessible to PwDs (0.5)	The organisation reviews its policy and strategy at least once in three years to address the state of accessibility of products and services and action to be taken to make them more inclusive during product/ service development stage (0.5) The organisation has adopted international standards (ISO/IEC Guide 71:2014) for considering accessibility requirements, directly or indirectly, in products, services or built environments used by PwDs during development stage (0.5)	
F.1 Sub-Total		1	1+(0.50+0.50)=2	2++(0.50+0.50)=3	3+ (0.50+0.50)= 4	XX
F.2	Accessibility of Products & Services	The organisation does not sell any products or service that are accessible by PwDs (1)	Products are however manufactured/ services are provided only on a need basis, i.e. based on specific orders (1)	Partially accessible products: The organisation manufactures and sells products which have only some features that make them PwD accessible or are usable by persons with only certain types of disabilities (0.5) Brochures / pamphlets for sale of products and services are PwD user friendly to enable conscious and informed purchase decisions (0.5)	The organisation manufactures PwD usable products/ offers services (with audio, Braille, visual, etc. features), for which the PwD does not require external support (0.5) Products / services are compatible with available assistive technologies/ devices, or such technologies/ devices are made available to the consumer for improving PwD accessibility of products / services (0.5)	
F.2 Sub-Total		1	1+1= 2	2++(0.50+0.50)=3	3+ (0.50+0.50)= 4	XX

Component	Scale	1	2	3	4	Component Rating
F	PRODUCTS AND SER	VICES				(average of ratings of sub-components F.1 to F.3)
F.3	Accessibility in the Supply Chain	Does not have any focus or policy on increasing accessibility of PwDs in the supply chain (1)	The organisation's supply chain policy does not have direct reference to accessibility standards for suppliers/vendors, but gives preference to suppliers / vendors who are willing to increase accessibility towards PwDs (1)	Supply chain policy has direct reference on accessibility standards of vendors and suppliers (0.5) Promotes Dealers/ Vendors who incorporate/ agree to incorporate accessibility features in their infrastructure facilities (both physical and virtual) (0.5)	Signed undertakings are obtained from vendors/ dealers that their infrastructural facilities (both physical and virtual) are accessible (0.5) All major dealers/ vendors are assessed at least once in three years on international accessibility standards (physical, virtual and product/services) as applicable (0.5)	
F.3 Sub-Total		1	1+1= 2	2++(0.50+0.50)=3	3+ (0.50+0.50)= 4	XX





INCLUSIVENESS AND ACCESSIBILITY INDEX

Questionnaire for Organisations to promote Inclusiveness of Persons with Disabilities

Department of Empowering Persons with Disabilities

Ministry of Social Justice and Empowerment

Government of India









Inclusiveness and Accessibility of Persons with Disabilities (PwDs)

The Government of India on 3rd December, 2015 launched the "Accessible India Campaign" (Sugamya Bharat Abhiyan) as a nation-wide flagship campaign for achieving universal accessibility of PwDs. The vision is to have an inclusive society in which equal opportunities and access is provided for the growth and development of PwDs to lead productive, safe and dignified lives.

As a part of the "Accessible India Campaign," the Department of Empowerment of Persons with Disabilities (DEPwD) in collaboration with the Federation of Indian Chambers of Commerce and Industry (FICCI) have developed an index, to measure inclusiveness and accessibility of PwDs across different kinds of organisations. The composite index is split into two independent sub-indices that separately measure inclusiveness, and accessibility.

The index or toolkit is not a substitute for the legal obligations that exist under national or international regulatory regimes. It aims at assessing the current stage of inclusiveness and accessibility of persons with disabilities (PwDs) in an organisation. It also acts as a guide for taking progressive steps to increase support, inclusiveness and accessibility towards persons / employees with disabilities.

To facilitate measurement of this index, a questionnaire has been designed to assess an organisation's standing on the Inclusiveness and Accessibility Index of PwDs. The questionnaire is designed to enable the assessor to give appropriate ratings to individual organisations that choose to be assessed.

Just as the index is divided into two sub-indices, the questionnaire also has two sections applicable to the two indices: Inclusiveness and Accessibility. Each section has three key components. Questions can be easily answered by an organisation by ticking the appropriate parameters that are applicable. However, care must be taken that each 'tick' mark is substantiated with credible evidence.

Participation in this exercise is purely voluntary and based on an individual organisation's desire to be measured on the index, to understand where they stand in terms of inclusiveness and accessibility of PwDs.

Questionnaire

SECTION 1: INCLUSIVENESS OF PwDs A. INCLUSIVE POLICIES AND ORGANISATIONAL CULTURE

Organisations should not be discriminatory towards PwDs and should treat them at par with non-PwDs. This can be truly reflected in their organisational policies and culture. The questions in this component focus on this key aspect and cover four sub-components: **Equal Opportunity and Top Management Commitment**; **Organisational Policies and Culture**; **Social Responsibility (CSR)**; and **Inclusiveness in the Supply Chain**.

	 What kind of policy is adopted by your organisation to be more inclusive of PwDs? Please select one that a your organisation. 	pplies to
	No defined policy for equal opportunity and non-discrimination	
	A defined policy for equal opportunity; however it is about non-discrimination and diversity of workforce, without specific reference to PwDs	
	A 'Diversity Inclusion Policy' focusing on equal opportunity and non-discrimination, with employment of PwDs as one of the priority areas	
	An explicit 'Disability Inclusion Policy ' for PwDs, which extends to vendors, suppliers, dealers, along with employees	
	Others (please specify)	
;	 To what extent is the top management of your organisation involved in promoting accessibility of PwDs select points that are applicable to your organisation. 	? Please
	No defined targets/evidence of top management commitment for inclusion of PwDs	
	Senior/ top management has some targets for inclusion and growth of PwDs in the organisation, but they are not mandatory	
	Senior / top management has targeted goals for employment and accessibility of PwDs	
	A "Champion" among senior / top management who promotes the inclusion of PwDs, both internal and external to the organisation	
	Top management (Board of Directors or one level below) at least annually reviews the 'Disability Inclusion Policy' and achievement of annual targeted goals for inclusion of PwDs in employment, supply chain	
	Top management uses hiring, surveys, exit interviews and consumer surveys data to improve inclusiveness of PwDs	
	Others (please specify)	

3.	Which of the following organisational policies is adopted by your organisation for promoting inclusion of Please select all those that are applicable to your organisation.	of PwDs?
ı	Recruitment and growth of PwDs	
(Gender protection within the category of PwDs	
I	Reservations and affirmative actions in employment and supply chain	
I	Disabilities acquired at work place	
[Disability acquired during employment	
١	Vork place adaptations	
E	qual opportunity in both in-house training and external vocational programmes	
ı	Participation in leisure, recreational and cultural activities	
1	Awareness and sensitisation towards PwDs	
(Grievance redress of PwDs	
ı	Privacy and confidentiality of information	
ı	Procurement decisions to accommodate needs of PwDs	
(Others (please specify)	
1	None of the above	
4.	How is your organisational culture tailored to promote inclusiveness of PwDs? Please select all that are appl your organisation.	icable to
	the services of external support service providers (SSP)/ disability organisations are engaged to acilitate the requirements of PwDs	
	A specific department within the organisation handles matters related to diversity and disability matters and is engaged in accommodating the needs of PwDs	
(Others policies (please specify)	
1	None of the above	

5	 To what extent does your social responsibility (CSR) policy focus on welfare of PwDs? Please select the applicable to your organisation. 	option/s
	Social Responsibility (CSR) policy does not make a direct reference to the welfare of PwDs, but covers them indirectly	
	Social Responsibility (CSR) policy makes a direct reference to the welfare of PwDs	
	Welfare of PwDs is one of the core areas of focus in the organisation's Social Responsibility (CSR) policy	
	Others (please specify)	
6	 What percentage of social responsibility (CSR) funds are directed towards welfare of PwDs? Please select th applicable to your organisation. 	e option
	CSR funds are occasionally targeted towards welfare of PwDs	
	Up to 5% of CSR funds are earmarked towards the welfare of PwDs	
	Between 5-20 % of CSR funds are earmarked towards the welfare of PwDs	
	More than 20 % of CSR funds are earmarked towards the welfare of PwDs	
7	7. To what extent does your organisation make efforts to include PwDs in the supply chain? Please select the capplicable to your organisation.	option/s
	The organisation does not have a defined policy for ensuring vendors/dealers are inclusive in their policies	
	The organisation's supply chain policy states that it will not appoint vendors/ dealers with discriminatory policies; however there is no direct reference to PwDs	
	The organisation's supply chain policy requires vendors and dealers to be non-discriminatory in their practices, with specific mention of discrimination against PwDs	
	Promotes vendors and dealers that are non –discriminatory towards employing PwDs and arranges training/sensitisation sessions for them for increasing PwD inclusiveness	
	Top management performs an annual review of the supply chain policy and related compliance	
	Signed undertakings are obtained from vendors/ dealers that they are inclusive in policies and practices without any discrimination against PwDs	
	Others (please specify)	

B. INCLUSIVE EMPLOYMENT

Persons with Disability (PwDs) are often discriminated against and do not get employed easily due to their disabilities. While equal opportunity in matters of employment is one the fundamental rights enshrined in our Constitution, a very large proportion of PwDs continue to be unemployed. Organisations need to be inclusive in their employment practices towards PwDs and offer suitable livelihood and growth opportunities to all types of PwDs. The questions in this component focus on this key aspect and cover four sub-components: Percentage of Employees with Disabilities; Career Growth; Penetration of Employees with Disabilities across Functions; and Types of Disabilities Accommodated.

What is the percentage of workforce with disabilities in your organisation? Please select the option apply your organisation.	icable to
Between 0 to 0.5%	
0.51 to 1.5%	
1.51 to 3%	
Greater than 3%	
. What is the nature of the attrition rate of employees with disabilities in your organisation? Please select the applicable to your organisation.	ne option
At par with other employees	
Less than other employees	
More than other employees	
Cannot say	
O. How many employees with disabilities have been promoted in your organisation? Please provide the number	'S
Total number of promotions in the last 3 years	
Promotions of employees with disabilities in the last 3 years	

11. How many employees in the mid and higher managerial levels of your organisation are persons with disa Please provide the numbers requested below	abilities
Total number of employees at mid and higher managerial levels	
Number of employees with disabilities at the mid and higher managerial levels	
12. In which of the following departments of your organisation are PwDs employed? Please select the option/s applicable to your organisation.	
Human Resources	
Finance	
Sales/Marketing	
Research and Development	
Backend Operations	
Manufacturing/ Operations	
Administration	
Others (Please specify)	
None of the above	
13. Which of the following persons with disabilities are employed in your organisation? Please select the option/s applicable to your organisation.	
Blindness	
Low Vision	
Leprosy-cured	
Hearing Impairment	
Loco Motor Disability	
MentalIllness	
Others	
None of the above	

C. AWARENESS AND ADAPTATIONS

Organisations should not only be inclusive in employing PwDs, they should also ensure that employees with disabilities are well integrated into the organisation. PwDs should be offered conditions for satisfactory discharge of their duties, satisfactory relationship with other employees and society, and redress of grievance if any. The questions in this component focus on this key aspect and cover four sub-components: Workplace Adaptations; Awareness and Sensitisation Programmes; Grievance Redress; and Social Inclusion.

14. How does your organisation assist newly inducted employees with disabilities to adapt to their n environment? Please select the option/s applicable to your organisation.	ew work
An extended induction and orientation exists for employees with disabilities, accommodating their basic needs	
Induction and training programmes are specially designed and a senior employee is appointed as "buddy/ mentor" for smooth induction and adaptation of employees with disabilities at workplace	
Disability Employment Specialists (internal or external) are available to hand hold and support employees with disabilities and facilitate smooth induction	
Others (please specify)	
None of the above	
15. What kind of work place adaptations are provided by the organisation for ease of work, comfort and career of employees with disabilities? Please select the option/s applicable to your organisation	rowth of
Assigning a buddy/assistant to navigate through routine corporate work	
Permitting time off for medical appointments or counselling	
Scheduling longer or more frequent work breaks	
Flexible work hours or offers to work from home part or whole time	
Less work hours compared to other employees	
Job sharing: a full time job is shared by two part-time employees with disabilities	
Job restructuring to accommodate employees with disabilities	
Others (please specify)	
None of the above	

16. What efforts are made by your organisation to sensitise and improve awareness of employees towards the new PwDs? Please select the option/s applicable to your organisation.	needs of
No focus on sensitisation of employees and senior managers towards PwDs or vice versa	
There is an informal effort in sensitising employees on how to engage with PwDs, including use of appropriate language, etc.	
There are structured Disability Etiquette standards to which all employees must conform	
Success stories of employees with disabilities are shared within the organisation through intranet to build awareness and sensitise all employees about PwDs	
Disability etiquette training is extended to vendors, dealers and customers	
Annually conducts a survey to gauge awareness and sensitivity of all employees towards issues concerning PwDs	
Others (please specify)	
17. How does your organisation deal with grievances of PwDs? Please select the option/s applicable organisation.	to your
No guidance provided for redress of grievances of employees with disabilities	
Assigned line manager / HR manager resolves grievances such as discrimination, harassment etc. in an informal manner	
Written code of conduct that reflects the rights of employees with disabilities and addresses topics such as harassment, discrimination, etc.	
Ombudsman within the organisation for handling grievances of employees with disabilities	
Written code of conduct extends to grievances of vendors, clients, suppliers, customers and other stakeholders with disabilities	
A designated Ombudsman for handling grievances of all PwDs (employees and outsiders); contact details are published in a manner accessible to PwDs	
Others (please specify)	

18. How does your organisation approach socialisation for and with PwDs? Please select the option/s applicable organisation.	e to you
No focused approach for inclusion and socialisation with PwDs	
Disability Network within the organisation is promoted on a voluntary basis	
Established Disability Network within the organisation that includes all employees	
The organisation is a member of an External Disability Network and all employees including employees with disabilities are encouraged to participate	
Functions within the organisation to celebrate International Disability Day or other occasions specific to PwDs	
Special efforts are made for social inclusion of PwD employees and supply chain constituents in regular social events of the organisation	
Employees are asked to volunteer with NGOs/ other organisations that engage with PwDs and their welfare	
The organisation sponsors and actively participates in external functions / seminars etc. pertaining to PwDs	
Conducts roundtable with representation from stakeholders related to PwDs for open dialogue and discussion to promote inclusion and socialisation of PwDs in every aspect of business	
Others (please specify)	

SECTION 2: ACCESSIBILITY OF PwDs D. ACCESSIBILITY RELATED PRACTICES

PwDs are at a dis-advantage when channels of communication, work related or other tools or practices are not accessible to them. The organisation should adopt practices that are easily accessible to PwDs thus giving them equal opportunity to be recruited, to grow and to perform their duties effectively and efficiently. The questions of this component focus on this key aspect and cover three sub-components: Accessibility of Recruitment and Selection Practices; Accessibility of Career Development Programs; and Accessibility of Workplace.

19. Which of the following channels of recruitment does your organisation use to make it more accessible to a PwD talent? Please select the option/s applicable to your organisation. **Employment agencies specialising in PwDs** Academic institutions for PwDs NGOs run for PwDs Special magazines, TV and radio programmes intended for PwDs Organisation's website that is accessible to PwDs Participation in job fairs meant for PwDs Working with organisations engaged in skilling PwD talent and targeted at providing them with appropriate opportunities Internship/apprenticeship programmes targeted at recruiting PwD talent Others (please specify) None of the above 20. How does your organisation make recruitment and selection process more accessible for PwD talent? Please select the option/s applicable to your organisation. Recruitment Manager has undergone some kind of orientation on how to engage and accommodate with PwD candidates

Recruitment managers/interviewers undergo formal training on the process of interview, selection and

accommodation of PwD candidates

A written set of standards for recruitment and selection of PwDs that includes job analysis of all position that hiring of PwD employees is properly accommodated	IS SO
Others (please specify)	
None of the above	
21. How does your organisation offer career development opportunities to employees with disabilities? the option/s applicable to your organisation.	Please selec
Career development (in house training, skills acquisition, vocational training) and opportunities promotions are offered to all employees without any special focus on employees with disabilities	for
Communication of opportunities for career development and promotions are in a format easily accessible employees with disabilities	ble
Special sessions are organised for communicating career development opportunities to employees wit disabilities	:h
The organisation has adopted digital learning materials that are ISO/IEC 24751 certified for ease of accessibility and learning for employees with disabilities	
In-house training programmes and external training programmes are adjusted for time schedules, Pw friendly venues, etc., to accommodate participation of employees with disabilities	vD
External vocational training programmes and courses offered to employees with disabilities which have specially designed course material that is fully accessible to them with assistive technologies and conducted by institutes that are fully accessible by all types of PwDs	/e
Others (please specify)	
22. What kind of workplace accommodations are provided by your organisation to employees with disabined select the option/s applicable to your organisation.	ilities? Pleas
There is no specific focus on accommodating the needs of employees with disabilities at the workplace	
Basic workplace accommodations are provided at the workplace so that employees with disabilities are not at a substantially disadvantageous position in comparison with other employees	e
Before an employee joins, access consultants or disability specialists undertake an assessment of accommodations required at the workplace in consultation with PwD and other employees so that the are not at a substantially disadvantageous position in comparison with other employees	_e y
Workplace accommodations are reviewed annually by access consultants or disability specialists	
Senior management approves contingency funds to promote accessibility and accommodate needs of PwDs	
Budget are allocated to each department for accessibility and workplace adjustments	

Centralised budget to pay for workplace accommodation in terms equipment, devices and other facilities specially required by employees with disabilities	
Necessary modifications are provided at the work station as well as general office equipment for the convenience and easy accessibility of PwDs	
Work stations for PwDs are designed under ISO 26800: 2011 standards and office equipment (photocopying machines, printers and multi-function devices) are ISO/IEC 10779:2008 certified	
Special transport facilities accessible to employees with disabilities are provided	
Others (please specify)	

E. INFRASTRUCTURE ACCESSIBILITY

Accessibility should be viewed as a right of an individual and should not be seen as an aspect of sympathy. Organisations, therefore, have an obligation to provide an environment that is accessible to all PwDs. This not only includes having barrier-free built environments, but also accessibility to organisational information. Organisations should aim to adopt universal design features in their physical, online and other infrastructure, to make them accessible to persons with different types of disabilities. The questions in this component focus on this key aspect and cover three sub-components: Physical Infrastructure Accessibility; Accessibility of Information and Communication; and Accessibility of Web Portals.

15. 23. Is the physical infrastructure in your organisation accessible to PwDs? Please select the option/s applica your organisation.	able to
Minor modifications done in the physical facilities and infrastructure; accessible to at least two types of disabilities	
Major modifications are done in physical infrastructure to comply with more than 50 % standards of universal design of buildings (ISO 21542:2011). Accessible to at least three types of disabilities	
An accessibility audit of physical facilities/infrastructure is carried out at least once in three years by technical experts	
Universal design features (ISO 21542:2011) are part of the organisation's standards for offices, redesigns and new buildings. Accessible to people with all types of disabilities	
More than 80 % of office buildings comply with universal design standards (ISO 21542:2011)	
Third party certification is undertaken for offices and buildings to assess whether they meet international benchmarks of universal design once in three years	
Others (please specify)	
None of the above	
24. How does your organisation ensure that information and communication are more inclusive and accessible to Please select the option/s applicable to your organisation.	PwDs?
Basic efforts in making some of the organisation's information accessible to people with disabilities in alternative formats	
Reasonable assistive technologies and devices are available to PwDs on demand for better communication	
The organisation's information and communications are made available to people with different kinds disabilities in a customised manner or case-by-case basis	
Compliance with ISO 17069:2014 international standards for making physical, tele-conference or web- conference meetings accessible to PwDs	

Special training programmes are conducted within the organisation (such as sign language, lip reading)

for effective communication with PwDs

The organisation adopts ISO 14289 standards for making all electronic documents accessible to PwDs	
The organisation uses ISO/IEC 13066-1:2011 certified IT platforms that have interoperability with assistive technology (AT) and devices are provided to PwDs for better information and communication	
Annual assessment & third party certification are undertaken to review accessibility barriers in information and communications	
Others (please specify)	
None of the above	
25. Is the organisation's website accessible by PwDs? Please selection the option/s applicable to your organisation.	ition.
The website has only basic features for accessibility of PwDs; accessible by up to two types of disabilities	
The website complies with more than 50% of the global standards of accessibility for PwDs (ISO/IEC 40500:2012: "Web Content Accessibility Guidelines (WCAG) 2.0 - W3C"); accessible by at least four types of disabilities	
A user interface survey is conducted among PwD employees and those in the organisation's supply chain to assess 'user-friendliness' of the website by PwDs	
The website follows universal web design features and is 100% compliant with global accessibility guidelines (ISO/IEC 40500:2012: "Web Content Accessibility Guidelines (WCAG) 2.0 - W3C"); accessible by all types of disabilities	
An annual audit /third party certification is conducted to ensure compliance with global standards on website accessibility	
Others (please specify)	
None of the above	

F. PRODUCTS AND SERVICES

Products and services provided by an organisation should be usable by all to the greatest extent possible. Thus organisations should ensure that their products/ services meets universal accessibility benchmarks so that they are accessible by people with different types of disabilities. The questions in this component focus on this key aspect and cover three sub-components: Product/ Service Development; Accessibility of Products & Services; and Accessibility in the Supply Chain.

Which of the following is applicable to your organisation with regard to development of inclusive and access products/services? Please select the option/s applicable to your organisation.
eeds of PwDs are not considered at product/service development stage
eeds of PwDs are considered informally or on a case-to-case basis at product/service development stage
wD specific product/ service needs are considered and embedded into products/services only after evelopment of primary product/ service
he organisation has a written policy to make PwD accessible products /services at the development stage
&D, products/ services development team engages with stakeholders representing PwDs during roduct/ service development to make them more accessible to PwDs
he organisation reviews its policy and strategy at least once in three years to address the state of ccessibility of products and services and action to be taken to make them more inclusive during roduct/ service development stage
he organisation has adopted international standards (ISO/IEC Guide 71:2014) for considering ccessibility requirements, directly or indirectly, in products, services or built environments used by wDs during development stage
thers (please specify)
Does your organisation make products/ services that are PwD accessible? Please select the option/s applicable your organisation.
he organisation does not sell any products or service that are accessible by PwDs
roducts are however manufactured/ services are provided only on a need basis, i.e. based on specific rders
artially accessible products: The organisation manufactures and sells products which have only some eatures that make them PwD accessible or are usable by persons with only certain types of disabilities
rochures / pamphlets for sale of products and services are PwD user friendly to enable conscious and informed purchase decisions

The organisation manufactures PwD usable products/ offers services (with audio, Braille, visual, etc. features), for which the PwD does not require external support	
Products / services are compatible with available assistive technologies/ devices, or such technologies/ devices are made available to the consumer for improving PwD accessibility of products / services	
Others (please specify)	
28. How does your organisation ensure PwD accessibility in the supply chain? Please select the options appropriation.	olicable to
The organisation's supply chain policy does not have direct reference to accessibility standards for suppliers/vendors, but gives preference to suppliers / vendors who are willing to increase accessibility towards PwDs	
Supply chain policy has direct reference on accessibility standards of vendors and suppliers	
Promotes Dealers/ Vendors who incorporate/ agree to incorporate accessibility features in their infrastructure facilities (both physical and virtual)	
Signed undertakings are obtained from vendors/ dealers that their infrastructural facilities (both physical and virtual) are accessible	
All major dealers/vendors are assessed at least once in three years on international accessibility standards (physical, virtual and product/services) as applicable	
Others (please specify)	
None of the above	
29. Please describe your organisation's approach towards inclusiveness and accessibility of PwDs which are no in any of the questions above	ot covered

Notes

Notes

About the Index

The Inclusiveness and Accessibility Index is a service being extended to the industry to participate in the Campaign by voluntarily evaluating their readiness for making the workplace accessible for Persons with Disability.

The Index is a set of benchmarks that has been structured in a four level maturity model. The Toolkit based on the model assists companies, irrespective of size and scale, in identifying their level of preparedness and gives an action plan for building their accessibility.

Benefits of the Index

 $The Inclusiveness \, and \, Accessibility \, Index \, will \, help \, organisations$

- Benchmark against best practices.
- Take progressive steps to increase support, inclusiveness and accessibility.
- Fully utilize diverse talent pool.
- Reduce employee turnover, increase employee loyalty and increase morale and productivity of other employees in the organisation.
- Create a positive brand image
- Expand customer base through new products and services.
- Enhance shareholder value

Above all, the Inclusiveness and Accessibility Index shall promote human dignity and social cohesion where all citizens of the society have access to equal opportunities to fully realise their potential.

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